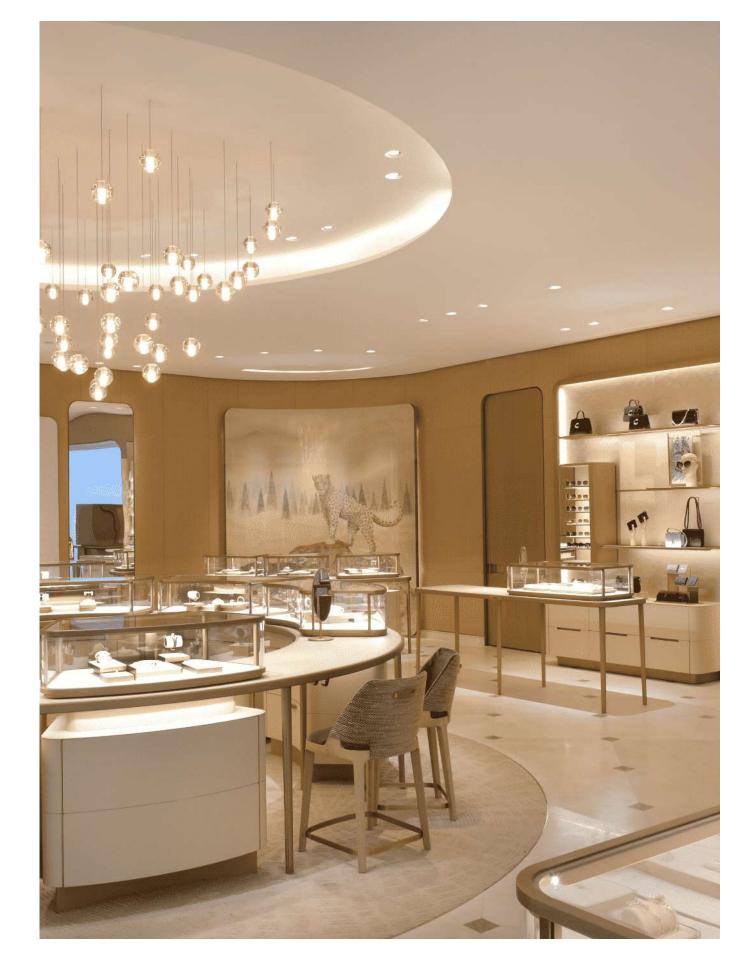


## Challenge

A renowned luxury cruise ship company known for its exceptional onboard duty-free shopping experience faced a significant challenge: **passengers increasingly opted to shop onshore.** This was primarily due to the company's outdated pricing strategies that didn't align with passenger expectations.

### **Solution**

To address this issue, the company partnered with Competera, a leading provider of pricing optimization solutions. Competera's advanced analytics and Al-powered pricing platform offered a solution tailored to the unique needs of the duty-free retailer.



## **Key Objectives**

#### Optimize Competitive Analytics

Gain real-time insights into 30 competitors across every port of each cruise, including their pricing strategies, product offerings, and promotions to ensure customer-oriented onboard prices.

#### • Streamline Pricing Adjustments

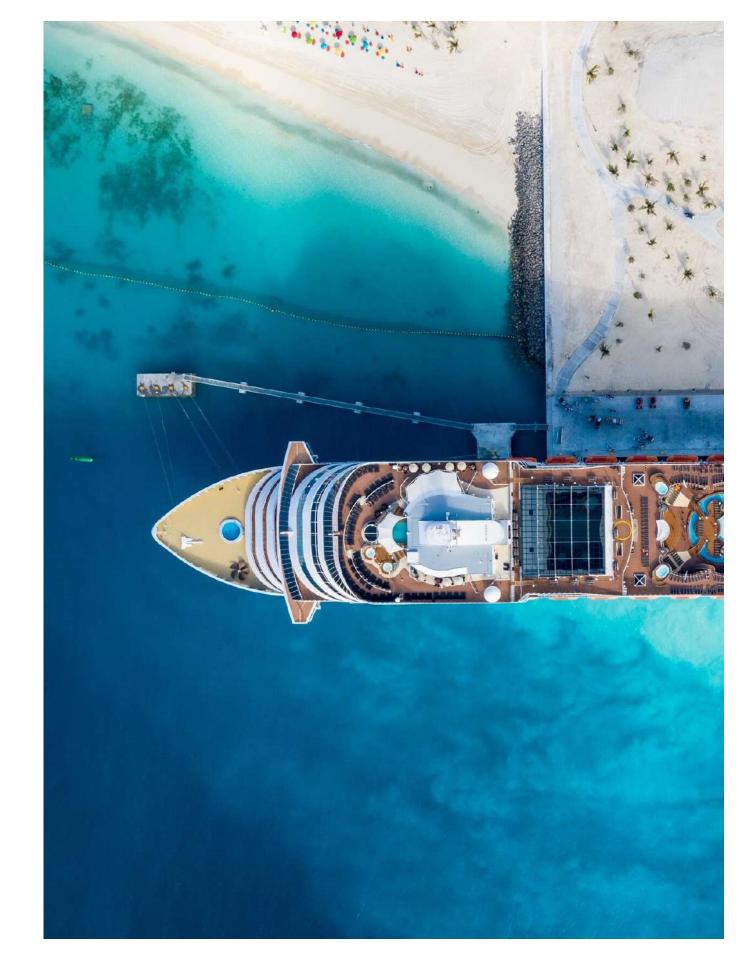
Simplify pricing operations with a one-button repricing system, reducing operational costs and increasing the average gross margin per passenger.

#### • Establish a Single Data Source of Truth

Create a centralized, reliable source of information for pricing professionals, merchants, and executives.

#### Maximize Operational Efficiency

Enable the client to manage a large fleet by a single individual and eliminate the need for team expansion.





#### **Insufficient Data**

We initially faced a lack of historical pricing data.

#### **Sales Fluctuations**

Traditional A/B testing proved ineffective due to excessive sales volatility within the cruise industry.

#### **Unclear Metrics**

The client lacked clear metrics for product categorization.



To address this, we implemented a system of pricing rules to track and analyze price changes, gathering the necessary information for effective repricing.

We overcame this by using backtesting to predict pricing impact, focusing on long-term revenue growth, and automating repricing for ship migration.

We introduced specific metrics to segment products based on sales performance. Analyzing the ratio indexes between the sellthrough rate for individual SKUs and overall category performance improved decision-making for assortment segmentation.

#### Competera's impact

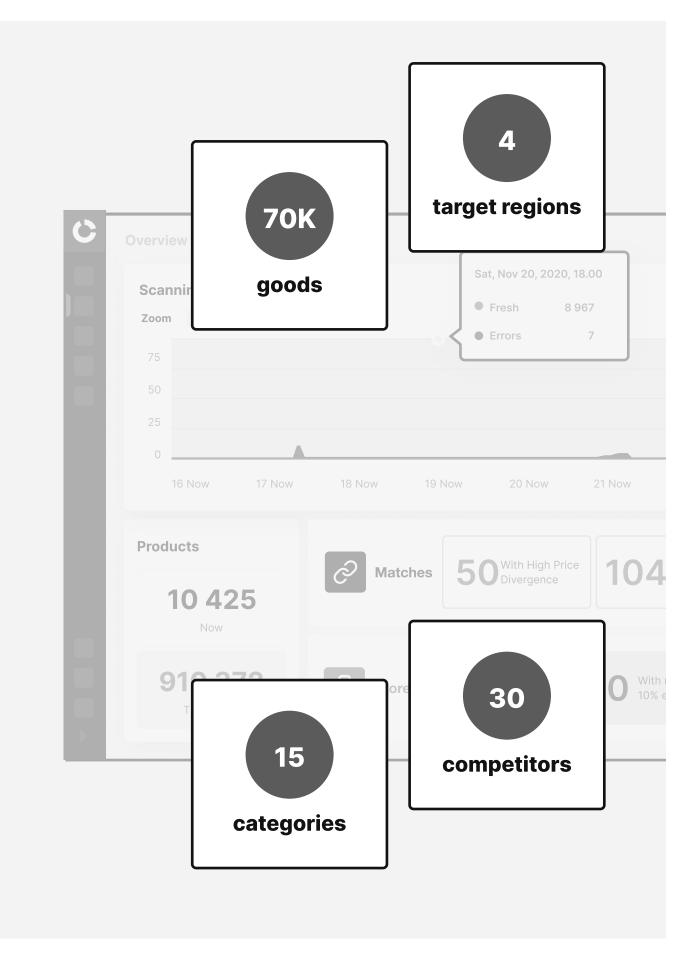
## Control of the competitive environment



Our client received up-to-date comprehensive competitor data online with unified measurement units and currencies.



So, the client's team was enabled with data on 70K goods of 15 categories and 30 competitors in 4 target regions, all in one place.



#### Competera's impact

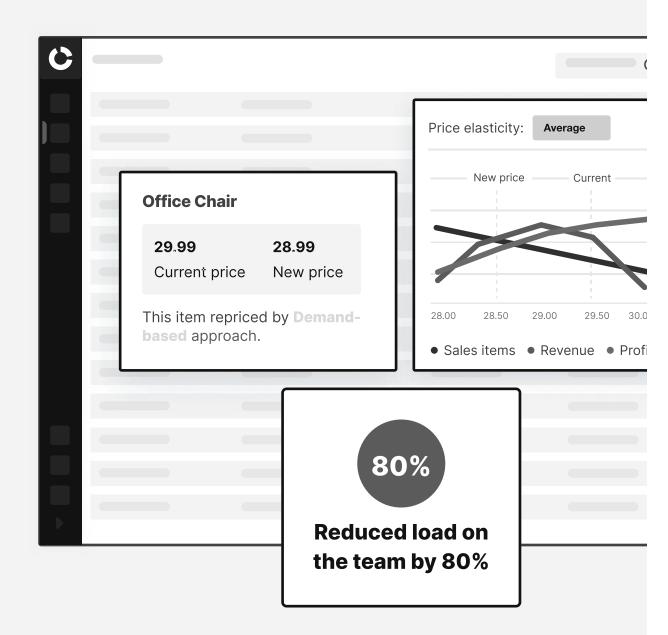
## **Repricing automation**



We defined the logic behind Key Value Items (KVIs) and introduced pricing rules that considered category role and cruise type, among other things.



The one-button repricing system streamlined operations and reduced the pricing team's workload by 80%, allowing them to focus on more strategic tasks.



#### Competera's impact

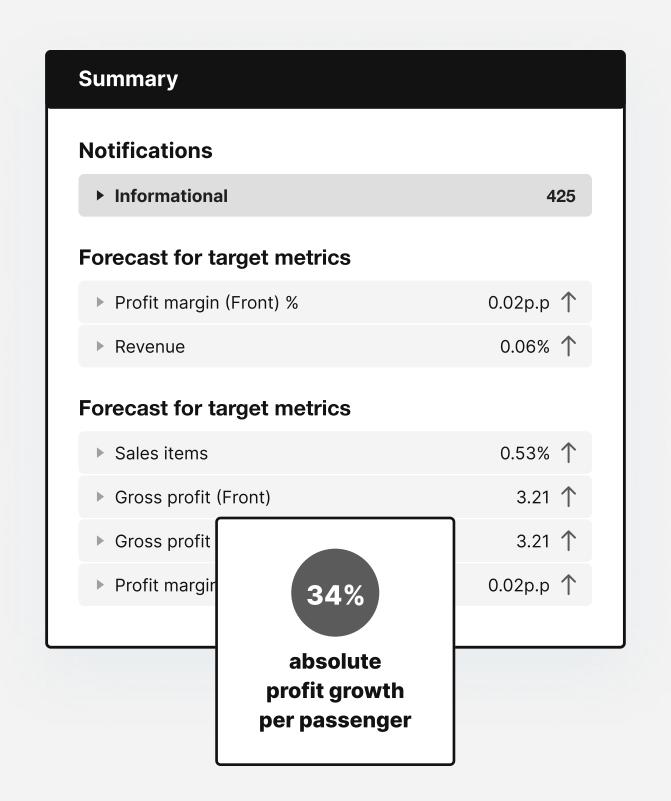
## **Repricing optimization**



By analyzing market trends and customer behavior, Competera helped the company develop pricing strategies that resonated with passengers, such as offering exclusive deals and limited-time promotions.



As a result, the client witnessed a daily 34% absolute profit growth per passenger.

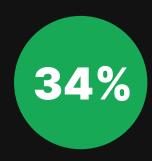




With a highly complex global operation structure, we needed a pricing solution suite that allowed us to set and maintain prices. Competera's suite is a game-changer that optimizes pricing across the product's lifecycle, incorporating multidimensional analytics and Al solutions to support decision-making."

**Senior Director, Luxury Cruise Ship Company** 

## **Key Results**



Increase in daily profit per passenger.



**Enhanced Customer Satisfaction** and Price Perception through more competitive pricing.



**Reduction** in pricing team workload.



Improved Price Accuracy with backtesting that helped forecast sales impact and ensure accurate repricing.

## Conclusion

By partnering with Competera, the luxury cruise ship company was able to overcome its pricing challenges and deliver a more profitable and satisfying onboard shopping experience for its passengers. Competera's advanced analytics and Al-powered platform proved to be a gamechanger for the company, enabling them to stay ahead of the competition and drive growth.

## Materials You May Find Helpful

**C** Pricing Solutions

<u>Pricing Platform</u>Competitive Data

Educational Solutions by Competera Academy

Introduction to Pricing Methodology

Pricing in Retail: A Wild Card of Marketing

**Analysis and Commercial Strategy** 

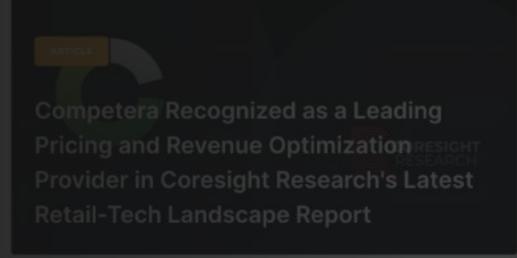
#### Podcasts & Articles

- #Pricing\_Heroes: Unlocking Pricing Power through Value-Based Strategies with Ayon Bhattacharyya
- #Pricing\_Heroes: Discover Your Perfect Pricing Model with Danilo Zatta, Global Pricing Leader and Best Selling Author
- Webinar "The Art of Pricing: Winning Customer Loyalty"
- Webinar "Why the Future of Pricing is Customer-Centric?"
- Webinar "Demystifying Al Pricing in Retail"

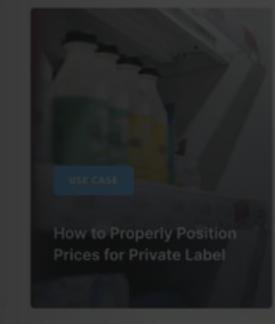
### White Papers & Books

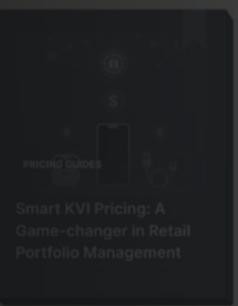
Get Ready for the Future Of Pricing with our A-Z Guide

Embracing price elasticity: Manager's Guide to demand-based price optimization



#Pricing\_Heroes. From Legacy to Al: Johan Karlsson's Journey as a Pricing Analyst in Retail Episode 7









# Do you struggle with the same challenges as our client?

Let's talk